

CITY OF CHANDLER ANNUAL BUDGET 2017-18

Healthy and Fiscally Fit



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Where Values Make The Difference

Healthy and Fiscally Fit

Chandler's continued stability and economic health is a direct result of effective fiscal management policies and prudent spending.

Decades of sensible planning has given residents many benefits. From well-maintained and high-functioning transportation, water and parks systems, to robust, sustainable employment centers – Chandler delivers all of this at a cost of service among the lowest of Valley cities.

Chandler's reputation as a great place for families remains unparalleled. Our many recreational facilities cater to all interests and allow residents to stay healthy – in both mind and body. Add vibrant neighborhoods to the mix, and you have a very exceptional place indeed. An All-America City, Chandler remains a healthy and fiscally fit community.



City Council

City Council, back row from left

Councilmember Sam Huang, Councilmember Terry Roe,
Councilmember Mark Stewart, Councilmember René Lopez

Front row from left

Vice Mayor Kevin Hartke, Mayor Jay Tibshraeny, Councilmember Nora Ellen

City Manager

Marsha Reed

Assistant City Manager

Nachie Marquez

Joshua H. Wright

Management Services Director

Dawn Lang

Budget Staff

Greg Westrum, Budget Manager

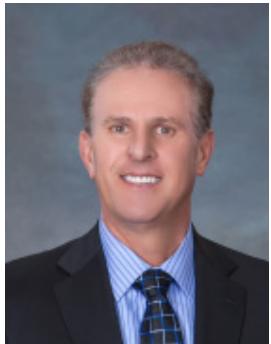
Janet Northrup, Sr. Budget and Research Analyst

Julie Buelt, Sr. Financial Analyst

Courtney Friedline, Sr. Budget and Research Analyst

Helen Parker, Sr. Budget and Research Analyst

Cat Dixon, Budget Management Assistant



In early May, the City of Chandler was recognized as a 2017 Healthy Arizona Worksite Gold Award recipient for excellence in worksite wellness. Our employees are committed to health and fitness, which relates well to our theme for this year's budget: "Healthy and Fiscally Fit."

The \$934.5 million budget represents a 3.8 percent decrease from last year; and a proposed property tax levy reduction of two cents, down to \$1.14 per \$100 of assessed valuation. Yes, we still have some challenges that include an unstable global economic environment as well as an underfunded state public safety retirement system. But at the same time, I remain encouraged that our community continues to move in a good direction.

Chandler's solid economic foundation is the product of more than two decades of sound financial planning. Policies that have been strictly adhered to by those you have entrusted with your hard-earned tax dollars. I want to thank my fellow Councilmembers who fully understand the impacts of this strategy, and have worked tirelessly on this budget to ensure we remain fiscally strong.

The Fiscal Year 2017-18 budget is sound, and we again are able to fund road projects, build parks, and maintain basic services and infrastructure.

At the same time, we celebrated many successes over this past fiscal year. We renovated and upgraded several parks, continue to construct and widen roads in south Chandler, while aggressively maintaining and improving others, and have undertaken some critical new utility projects.

We continued to focus on neighborhoods and celebrate residents. My Listening Tour continues, and seems to grow in popularity with each stop. In February, we announced our 3rd annual Neighborhood Excellence award winners and I again hosted the Teen Leadership Academy in March.

We welcomed many new businesses to Chandler including Waymo's (formerly Google) autonomous vehicle testing site in west Chandler. Rogers Corporation announced it will move its headquarters to Chandler this year and Intel Corporation announced a \$7 billion expansion at its Ocotillo campus, anticipated to generate several thousand jobs. The business community continues to find Chandler as an attractive place to locate and grow.

Thanks go to our management team and budget staff for their dedicated work to prepare a prudent and sensible plan. This financial roadmap is the product of a long and transparent process -- and many hours of work on the part of our City staff, the City Council, and you, the residents of Chandler. Through public meetings, surveys and our popular Budget Connect online forum, we have developed a comprehensive fiscal blueprint that this community can take great pride in. All reasons why we have been able to maintain AAA bond ratings from all three rating agencies.

Thanks to my fellow City Councilmembers. They remain, as do I, committed to an unparalleled quality of life for our City and residents. We live in a tremendous community. One that is Healthy and Fiscally Fit!

Sincerely,



Jay Tibshraeny



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Reader's Guide to the Budget Document

This budget document has been prepared to present a financial plan that an average citizen can read and understand and to provide the City Council and City Management with a tool to help meet their goals and provide quality service levels at the lowest cost to citizens. This budget document is also designed to continue our long tradition of meeting or exceeding the standards set by the Government Finance Officers Association (GFOA) for a Distinguished Budget Presentation Award by providing: A Policy Document, an Operations Guide, a Financial Plan, and a Communications Device.

Executive Summary – This section presents the City's priorities, challenges, and successes. Included in this section are overviews of balancing strategies, revenues, expenditures, ongoing savings and efficiencies, and the Capital Improvement Program (CIP).

Community and Organizational Profile – Within this section are the City's Mission Statement, Biographies of City Officials, Organizational Chart, City Maps, and Community Profile with Demographics and Statistics.

Budget Policies, Process, and Decisions – This section begins with a summary of strategic goals, organizational priorities, financial policies, the budget process overview, and calendar. The remainder of the section describes the major issues considered when developing the budget, Council amendments to the Proposed Budget, as well as position and program additions and reductions for the Fiscal Year (FY) 2017-18 Adopted Budget.

Financial and Personnel Overviews – In this section are the Adopted Budget Summaries, which cover resources and appropriations at citywide, fund, and cost center levels. Fund balance analysis and authorized personnel are also included in this section.

Resources – The resources section provides summarized data comparing the FY 2016-17 Budget and the FY 2017-18 Budget. Detailed descriptions of major revenue sources with historical trends and analysis are also presented.

Department Budgets – Each Department section includes budget information summarized at Department and division levels; department significant accomplishments; division goals, objectives, and performance measurements; authorized positions; and significant changes by divisions within City Departments. Each division is assigned a unique number, known as a "cost center," in the City of Chandler.

Capital Budget – Capital appropriations are provided at the summary and cost center level for major capital programs, operating capital, and capital replacement. The relationship between capital and operating budgets is also included in this section.

Bonded Debt – This section includes the City's debt obligations, bond capacity available, schedule of total outstanding debt, brief descriptions of bond types with revenue sources used to repay bonded debt, and bond payment schedules with actual principal and interest due through 2035.

Schedules and Terms – Included in this section are the following: The Resolution adopting the FY 2017-18 Budget, the State-required Auditor General Summary Schedules, Financial Schedules by Fund, the Salary Plan Effective July 1, 2017, Expenditure Categories, a Glossary of Terms, and a list of acronyms used in this document.



Frequently Asked Questions Regarding the Chandler Budget

The following will assist the reader with answering some of the more commonly asked questions about the City of Chandler's Annual Budget.

TO ANSWER THESE QUESTIONS...	REFER TO THE ...	PAGE...
How is the City organized?	Organization Chart	p 21
Who are the largest private sector employers in Chandler?	Community Profile	p 23
What is the population of the City?	Demographics	p 26
What is the budget development process?	Budget Process	pp 50-53
What are the major issues in the budget?	Major Budget/Financial Issues	pp 54-58
What are the City's major expenditures?	Financial and Personnel Overviews (Where the Money Goes)	pp 79-85
How many staff does the City employ?	Personnel Summaries	pp 104-107
What are the City's major revenue sources?	Resources Section	pp 111-147
What new fees were approved for Fiscal Year (FY) 2017-18?	Resources Section	p 148
What portion of the annual budget is allocated to Capital Improvements?	Where the Money Goes Capital Budget	pp 79-80 pp 471-473
What Major Capital Programs are scheduled for FY 2017-18?	Capital Improvement Project Summaries for FY 2017-18	pp 477-495